

COLLEGE OF ENGINEERING, DESIGN, ART AND TECHNOLOGY

SCHOOL OF BUILT ENVIRONMENT DEPARTMENT OF CONSTRUCTION ECONOMICS & MANAGEMENT

EXAMINATION OF THE QUANTITY SURVEYOR'S INVOLVEMENT IN PROJECT EXECUTION WITH RESPECT TO COST CONTROL

A CASE STUDY OF SAMA PLAZA ON

PLOT 4 KYADONDO ROAD

 \mathbf{BY}

NALULE RACHEAL PAMELAH

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MASTER OF CONSTRUCTION MANAGEMENT
DEGREE OF MAKERERE UNIVERSITY

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DECLARATION

I <u>NALULE RACHEAL PAMELAH</u>, hereby declare that the content in this report is my original work and has not been submitted for any other degree award to any other University before.

Signature: Date 23.07.2018

Name:

Nalule Racheal Pamelah

Reg. No.:

2016/HD08/638U

Student No.: 216018999

APPROVAL

This project report has been submitted for examination with the approval of the undersigned supervisor;

Signature Date 24/07/2018

Dr. Naturinda Nshekanabo Dans,

Lecturer, School of Built Environment,

College of Engineering, Design, Art and Technology,

Makerere University,

P.O. Box 7062,

Kampala – Uganda.



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DEDICATION

This report has been dedicated to all organizations in Uganda that grant women equal opportunities as men with regards to employment within the construction industry.

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This report is the culmination of my journey for the master degree which was just like climbing a high peak step by step accompanied with encouragement, hardship, trust, and frustration. Upon finding myself at the top experiencing the feeling of fulfillment, I realized that though only my name appears on the cover of this report, a great team of many people have contributed to the accomplishment of this huge task.

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LIST OF ABBREVIATIONS

BoQ Bills of Quantities

EAIA East Africa Institute of Architects

KCCA Kampala Capital City Authority

PM Project Manager

PPE Personal Protective Equipment

QS Quantity Surveyor

SMM Standard Method of Measurements

SP Sama Plaza

VAT Value Added Tax

ABSTRACT

This is a three chaptered report prepared for Makerere University based on work undertaken on Sama Plaza project located on plot 4 Kyadondo Road. It's comprised of the roles of project Quantity Surveyor (QS) during pre and post contract project stages.

The report is made up of three chapters, references and appendices showing the various documents.

Chapter one gives an introduction to the project research, objectives, the significance and the methodology used.

Chapter two highlights the research case study and how the QS carried out the different roles.

Finally chapter Three is about the recommendations and conclusions basing on the experience and exposure in the QS profession.

CHAPTER ONE

GENERAL INTRODUCTION ABOUT PROJECT REPORT

1.0 Overview of the project report

As a master's degree final year student in construction management at Makerere University, am expected to write about a construction project I have worked on.

The researcher is a Quantity Surveyor (QS) working with Buildcost Associates (BCA) a consulting firm located on plot 18 Ntinda view crescent. The projects involved in range from residential, commercial, educational, health and industrial some of which are as listed in the table I.

1.1 Background

Cost control covers a wide range of activities starting from project inception to final account. During the different design stages, the architect kept proposing various alternative solutions that meet the clients overall aims and objectives. The QS offers cost advice for the proposed design solutions and the alternative materials to be used or the form of construction to be adopted. (Ashworth and Hogg, 2007).

The researcher provides cost control measures that were used during the design, tendering and construction stages at SP.

1.2 General objective of the project report

The broad objective of the project report is to examine the Quantity Surveyor's (QS) involvement in pre and post contract stages with respect to project execution and cost control using Sama Plaza (SP) as the case study.

1.3 Specific Objectives

- (i) Evaluate how the QS was involved in pre and post contract stages.
- (ii) Assess why the QS played a role in cost control.
- (iii) Ascertain the challenges faced by the QS on the building project and how they were overcome.

1.4 Scope of Study

1.4.1 Subject Scope

The project research generally focused on the roles of the QS on a building project (Sama plaza).

1.4.2 Geographical Scope

Kampala district was used as the geographical location of the study simply because it is where the site is located.

1.4.3 Time scope

a) Period of research

This research was done between February 2018 and July 2018.

b) Project duration period

The information to be used in the research dates back in 2015 when the preliminary designs for the project were produced to a period before end of defects liability period (October 2018).

1.4.4 Body of knowledge

The period that has been considered under the body of knowledge was from 2006 -2018 and was longitudinal in nature representing information that relates to what other scholars have done.

1.5 Significance of the project report

- The findings of the report will be used as a references by the professional bodies and other QS's in analysing cost control measures on sites to minimise cost overruns.
- ii) This study will help the building developers to understand the relevance of having a QS as part of the project.
- iii) This study will help in providing a basis for further research with respect to the QS's roles on a building by the interested academicians.

iv) The will should help firms and companies to learn from the findings in order to alleviate cost overruns.

1.6 Methodology

1.6.1 Research design

The qualitative research process that involved use of document analysis by the QS and it drew its conclusions from the review and analysis of relevant Acts, journals, textbooks, letters, memos, website pages and newspaper articles.

1.6.2 Sampling Method

Selective case study focusing on a particular site has been used. The researcher not only had the primary and secondary documentation as resources, but also added direct observation and systematic interviewing.

1.6.3 Data Collection Methods

Data was collected through document scanning and field observations by the researcher.

1.6.4 Data Sources

Data sources were primary and secondary sources. Secondary data was obtained from text books, Acts, articles, research paper, newspapers and previously done research by other scholars and articles were used as secondary data to support the fundamental principle with regards to the research topic. Primary data was collected from the field on live events.

1.6.5 Conclusion and completion

The research drew conclusions from the reviewed documents.

1.6.6 Ethical Consideration

I am very much aware of the big responsibility for project confidential documents that have been used, the following measures were undertaken throughout my research.

(i) That the privacy of the documents used be respected at all time and that everything shared in the report be treated as confidential.

- (ii) All the materials gathered have been reported anonymously with headers and signatures cropped out.
- (iii) Some face sheets containing identifiers (e.g., names and addresses) from the different offices containing data to be referred to in the report have been removed. This is because all information is considered confidential.

1.7 Limitations to the research

Although the research has reached its aims, there were some unavoidable limitations,

- (i) Time limit since it was done concurrently with on-going work projects yet some of them are up country.
- (ii) Since the QS's roles have been defined as executed on a particular site, this provided little basis for generalisation of the roles as they happen on other sites.
- (iii)Since the study was on a particular site, a lot of documents were produced yet not all could be used. This made it hard to choose what was to be used in order not to have a bulky report with interrupted flow of information.

Table I: sample projects participated in by the researcher

	NAME OF PROJECT	COMPLETION	PROJECT COST (US\$)	CLIENT	FINANCIER
1.	Apartments on Plot 31 Binayomba Road, Bugolobi for Grove Holdings limited	Completed	2,200,000.00	Grove Holdings Limited	Client
2.	UNES 2- UTC Kyema, Kichwamba & Bushenyi	Under Construction	7,000,000.00	Ministry of Education & Sports	IDB/GoU
3.	Proposed KCB Bank, KCB BCPP Warm Site at Plot 17 Malcom X Avenue Kololo Kampala	Completed	311,000.00	Kenya Commercial Bank Uganda Limited	Client
4.	UNES-IDB Project at Mbale, Lira and Gulu	Completed	13,600,000.00	Ministry Of Education	ADB/GoU
5.	ADB 4 Education Project (PPETP) - Lot 4	Completed	10,130,000.00	Government of Uganda- Ministry of Education & Sports	ADB
6.	Proposed Bugolobi Shopping Mall For Bugolobi Village Mall Limited, Plot 47A Spring Road Bugolobi, Plot 7-9 Luthuli Avenue & Plot 9 Bandali Close	Completed	10,200,000.00	Bugolobi Village Mall Limited	Client
7.	New OFID Technical Institutes (9NO)	Completed	18,000,000.00	Government of Uganda- Ministry of Education & Sports	OPEC Fund for International Development (OFID)
8.	Multi Choice Head Office At Plot 17b , Impala Avenue	Completed	2,860,000.00	Multi Choice Uganda Limited	Client
9.	Proposed Commercial Development on Plot 4, Kyadondo Road	Under Construction	5,630,000.00	Sama Holdings	Client
10.	Proposed Commercial Development on Plot 29A Lumumba Avenue	Contract documentation	1,720,000.00	H&G Chambers	Client
11.	Proposed Hotel & Tourism Training Institute, Jinja	Under Construction	5,200,000.00	Government of Uganda- Ministry of Tourism Wildlife and Antiquities	World Bank/GoU
12.	Proposed Construction Of Ten (10) Ministry Zonal Offices And A Hostel And Multi-Purpose Hall For The Institute Of Surveying And Land Management In Uganda - Lot 3 Mukono, Soroti, Tororo And Moroto Ministry Zonal Offices	Under Construction	1,700,000.00	Government of Uganda- Ministry of Lands Housing and Urban Development	World Bank

Source; Buildcost Files, July, 2018

1.8 Chapter Summary

This chapter has dealt with an overview of the research project, methodology and the objectives.

CHAPTER TWO

CASE STUDY: PROPOSED COMMERCIAL DEVELOPMENT ON PLOT 4, KYADONDO ROAD

2.0 Introduction

Sama Plaza (SP), a commercial development on plot 4 Kyadondo road has been chosen as a case study project. The report was a result of works carried out from 7th March 2016 to 30th April 2018 the documented practical completion date as shown in appendix X, however, some snags will be attended to during the defects liability period that ends in October 2018.

2.1 Why choose Sama Plaza as a case study project

The project was chosen as a case study due to the following reasons;

- (i) The researcher had full participation and involvement in the project as a quantity surveyor representing the firm during pre and post contract stages.
- (ii) Unlike other projects, SP comprised of 3 no. basements and 10 no floors as shown in appendix A, this made it the biggest project participated in by the researcher and it's still on-going.

2.2 Contribution of the Project to Society

The construction of SP a commercial building will help the society in the following ways;

- (i) Increase on the available office spaces within the central business district.
- (ii) Pave way for urbanisation.
- (iii) Create jobs for people in the different offices say the cleaners, office massagers and security guards in addition to the different professional who will be working in the different offices.
- (iv) SP will act as a source of revenue to Kampala Capital City Authority (KCCA) which will in turn aid development.

2.3 Project Background

2.3.1 Introduction

The project is a fixed price form of contract based on the form of agreement and schedule of conditions of building contract published by the East Africa Institute of Architects (EAIA) 1991 edition, with quantities as shown in appendix B.

The project was divided into two phases; phase one comprised of the building core and shell that included the structural works and finishes to the common areas (lift lobbies and toilets) that were started on 7th March 2016 and completed on 30th April 2018 at a cost of US\$. 5,629,127.65 VAT inclusive. Phase two comprised of tenant finishes which was a separate form of contract and will not be considered in this report.

The building comprised of three (3) basement floors, ten (10) other floors that made up the commercial development, two (2) gate houses and the associated external works. The project gross floor areas are as shown in appendix A.

According to the award and acceptance letter, shown in appendix C and D respectively, the contract sum was initially **US\$. 10,813,670.19** (**VAT inclusive**). The construction works were started but a temporary work stoppage notice was issued to the contractor as shown in appendix E to halt the works to enable project re-design.

However, the contractor responded with concerns that had cost implications on his side as shown in appendix F and they were analysed by the QS as below;

- (i) Evaluation and analysis for the materials already delivered to site was carried out to ascertain the payments due to the contractor.
- (ii) Protection of the faces of excavations against erosion for the time the works remained stopped. This necessitated extra work had to be done by the contractor for which payments had to be made.

The evaluation was done by the QS and the running costs for security, dewatering the site, protection of the embankments and protection of reinforcement against corrosion were computed and paid to the contractor under variations as shown in the valuation no.18 in appendix G.

Upon finalisation of the re-design works, an instruction as shown in appendix H was issued to the contractor to resume with the construction works.

Table II: Summary of the project details

Client	SAMA HOLDINGS LIMITED P.O. Box	Electrical / Mechanical	GEM ENGINEERING CO. LTD. P.O.Box 22809,
	22590, Kampala- Uganda.	Engineers	Kampala-Uganda.
Architect	Symbion Uganda,	Civil/ Structural Engineers	Armstrong Consulting Engineers P.O Box 22409
	P.O Box 7671 Kampala - Uganda		Kampala - Uganda Tel: +256-312-515394
	Tel: 0414-251142, 0414-349065		Email: kmagembe@armstrong.co.ug
	Email: symbionuganda@symbion-int.com		
Quantity Surveyors	Buildcost Associates	Contractor	SEYANI BROTHERS & Co. (U) LTD
	P.O Box 29835 Kampala, Uganda		P.O Box 172 Kampala- Uganda
	Tel: 0414-259386, 0414-251047 Email:		
	buildcost@africaonline.co.ug		
Date of Practical	5 th March, 2018	Defects Liability Period	Six (6) Months
Completion			
Revised contract sum	US\$. 5,629,127.65	Form of Contract	East African Institute of Architects
(VAT inclusive)			
Liquidated Damages	0.5% of Contract Sum to a limit of 10% of the	Contract Period	104 Calendar weeks
	contract sum		
Period of final	Six (6) Months	Date of Possession	7 th March, 2015
measurement and			
Valuation			

Source; Buildcost Contract Documents, July, 2018

2.4 Why the addendum

According to Cambridge dictionaries online,2018,an addendum is extra information added at the end of a report, letter, contract. With respect to SP, the change in the scope of works necessitated signing an addendum to the contract as shown in appendix I.

This was due to the reduction in the client's budget which necessitated a reduction in the work scope and gross floor areas as shown in appendix A.

2.5 Researcher's involvement on the project

The roles of the researcher as a QS on the project under review included the roles before construction (Pre-contract) and the roles after contract award (post contract) as detailed below;

2.5.1 Pre – contract roles

These included the roles that were executed by the QS on the project before the contract award and they comprised of;

(i) Preparation of Bills of Quantities

Bills of Quantities (BOQs) are schedules of items of work to be carried out under the contract with quantities entered against each item. The dimensions were read/ scaled off the drawings and entered in a dimension paper in a recognised way following the Standard Method of Measurements (SMM).

The BOQ for this project was produced basing on the standard methods of measurement of Building and Associated Civil Works for Eastern Africa, prepared by the Architectural Association of Kenya, Quantity Surveyors chapter, Second Edition, Metric, Printed in June 2008.

Past experience, data from similarly done projects and prevailing market prices were put into consideration as a basis of the rates for the estimate.

The draft bills were then proof read and quantities checked for their correctness as well as ensuring that they are in the right columns and that the right units had been used before final document dispatch.

Different estimates were done as detailed information was being availed to the QS and a comparative analysis as shown in appendix J was used to compare the different estimates done.

The final summary page of the contract BOQs that was agreed on is as shown in appendix K.

Consultant's estimate (priced BoQ), tender BoQ(unpriced) and specifications of materials and workmanship were sent to the project manager who called out contractors selectively to tender for the project as shown in appendix L.

(ii) Tender evaluation reports

The evaluation exercise followed the standard tender opening procedures and tender opening attendance registers were used as shown in appendix M.

Tenders were received from seven (7) contractors who were selectively invited to bid for the works in order to come up with competitive tenders. The tenders were opened at the project manager's office in the presence of the contractors and QS.

The QS prepared the tender report after analysing the submitted tenders, checking them for any arithmetic errors and correcting them as shown in appendix N.

The layout of the tender analysis report was as shown in appendix O and the recommendations were made by the QS as shown in appendix P, however negotiations were held with the two best evaluated contractors after the arithmetic checks had been done.

The contract was awarded to Seyani Brothers as shown in the letter of award in appendix C.

(iii) Preparation of contract documents

This was done by the QS after contract award as shown in the document summary in appendix Q. The prepared documents included;

a) The agreement and conditions of contract (EAIA with quantities)

This established a legal framework under which the work was to be undertaken. There were some amendments which included introduction of new clauses, deleting clauses that didn't apply and amendments to the existing clauses to suite the project requirements as shown in appendix R.

b) Bills of quantities

Are formal documents signed by the contractor in which he offers to execute his work as described by the drawings and specifications.

c) Specifications

are part or section of the bidding document drawn up to supplement the drawings clearly describing in words the work methods, quality of material, workmanship. It also describes in a detailed manner stating the fixing methods, quality of workmanship required.

The specifications for SP were divided into general that applied to all works and particular that applied to the item under consideration.

d) Drawings

Are plans, sections, elevations and large scale details of a construction project, drawn to suitable scales giving the dimensions of the structure to be erected. They included architectural, structural, mechanical, air conditioning, lifts, voice and data and electrical drawings which were drawn by their respective entities and given to the QS to form a complete set of documents.

The project drawings included the site and ground floor layout as shown in appendix S and T.

2.5.2 Post – contract roles

These were the roles carried out by the QS during the construction stage of the project and they included;

(i) Evaluation of bonds and insurances

This was done by the QS to ensure that they comply with the standard formats and that the value of work insured was as per the requirements.

(ii) Attending site meetings/inspections

Monthly meetings were held on site every last Tuesday and inspections on every second Tuesday of every month to review the progress of the works as shown in the attached minutes in appendix S.

(iii) Re-measurements of works as done on site

Since the project was an admeasurement contract, the contractor was paid for the actual work done on site. Reconciliation of the quantities was done between the consultant and contractor's QS to agree basing on the joint re-measurements for the works done and have the measurements signed off.

(iv) **Preparation of financial appraisals**

This is a document that was prepared to update the client/project team about the cost of the project in respect to the contract sum. In accordance with the Buildcost Associates, the QS firm, financial appraisals are supposed to be produced on a quarterly basis to be able to advise the client/project team on whether the project is still within budget.

It contained notes giving detailed explanation pertaining changes in the contract figures or major milestones have been achieved.

(v) **Preparation of Cash flows**

These were prepared to enable the client plan in advance on the payments to be made to the contractor. The two curves are then super imposed on each other and the plateau reflects work stoppage yet the one beyond the project completion date reflects delays in project completion. The project cash flow is as shown in appendix V.

For months where the gross value of work done is zero it implies that no valuation was received from the contractor.

(vi) **Preparation valuations.**

The agreed re-measured quantities were then used by the QS to prepare a valuation as shown in valuation No.18 in appendix G. Previously paid quantities were subtracted from the cumulative quantities in order to obtain the net quantities due to the contractor. The valuations were then forwarded to the PM to prepare certificates (as shown in appendix W, which was then forwarded to the client for payments to be made to the contractor. The penultimate, final valuation, draft final account and final account were supposed to be done by the QS however, by the time of compiling the report, they had not yet been done.

The net value of works executed per valuation was affected by the following;

a) **Retention**

Is the amount of money deducted from the gross value of work done on every payment certificate made to the contractor. It can further be defined as a form of security for the employer against unsatisfactory performance by the contractor and acts as an incentive for satisfactory performance by the contractor. The first moiety release of retention is then given to the contractor at practical completion and the second release at the end of defects liability period.

For Sama Plaza, it was taken to be 10% of the gross value of work done in each interim certificate. However, a limit of retention of 5% of the total contract sum was considered where the gross value of works exceeded half the contract sum. The details are as shown in appendix G and how it affected the valuation amount.

Upon receipt of the practical completion certificate as shown in appendix X, half of the rention money will be released (1st moiety release) and this will be effected in the next valuation to be prepared (No.21).

b) Materials on/off site

EAIA(with quantities) clause 30(2) defines materials on site as materials and goods required for use in the works which had either been delivered to or adjacent to the works or have with the architects approval been stored elsewhere in safe custody by the contractor. The main contractor was paid as per the market value for the materials on/off site by the nominated subcontractor, the main contractor received 10% as attendance on them.

c) Variations

Variations are alterations or modifications in design, quantity or quality of the work from what's shown in the contract drawings and bills.it may include additions, omissions, and substitutions, they increase or reduce on the amount due to the contractor.

An evaluation of the contractor's submitted quotation for window grilles as shown in appendix Y was carried out by the QS and the recommended figure sent to the project manager for approval. Upon confirmation, the project manager would issue an instruction as shown in appendix Z in order for the contractor to execute the works.

The analysis of the civil variations on the project have been considered as shown in appendix AA and the analysis was based on the following ways;

- (i) Work of similar nature executed under similar conditions to work already in the BOQ's, the prices and rates set out in BOQ's are used as a basis for evaluating similar works valued at such rates contained therein as may be applied.
- (ii) Works carried out with payments to be made by day work, this is a method of evaluating the work done on the basis of time spent, labour, materials, plant employed with an allowance to cover the profits and overheads for the contractor.

2.6 Project challenges and how they were overcome

- (i) Encroachment on the proposed plot for the construction by the neighbour at the back which was solved by the client's representative through drafting agreements that were consented to by both parties in which the client wasn't to be held liable in case of the cracks manifesting in the building owned by the encroacher.
- (ii) Refusal by the neighbouring site to allow the contractor break and build an existing boundary wall separating the two sites, however an agreement was reached and later the wall was built.
- (iii) Noise and dust complain by the neighbour opposite the site, this was solved through stopping the contractor from working on sunday as well as using dust nets to prevent dust particles from going to the neighbours.
- (iv) Late arrival of all fire doors to the building the contractor was instructed to provide temporary doors at his own cost to facilitate project handover.
- (v) Delay in the delivery of client supplied items like tiles for which the contractor was supposed to do the fixing. This was overcome by allowing the contractor an extension of time proportional to the delay.

The contractor applied for time extension as shown in appendix AB but the time granted to him by the PM was as shown in appendix AC

2.7 Chapter Summary

This chapter dealt majorly on SP site explaining the QS's involvement, cost control measures as well as challenges and different tasks that were carried out by the quantity surveyor who happens to be the researcher for the report.

CHAPTER THREE

RECOMMENDATION AND CONCLUSION

3.1 General recommendations

- (i) It's advisable to have a QS from the time the project is conceived up to completion.
- (ii) Time lines should clearly be emphasized in cases of client supplied items to avoid project delays and fines resulting from form of delays clearly documented.
- (iii) Proper scrutiny of the contractor's procurement schedules should be made to ensure that the lead time for imported items known hence avoiding.
- (iv) The meteorological station at Entebbe should avail weather forecasts annually and the contractors take the initiative to refer to them while planning for construction to avoid delays due to inclement weather.

3.2 General conclusion

- (i) Incorporation of cost control measures are checks and balances towards preventing project over-runs
- (ii) The QS's involvement in pre and post contract stages of project execution are key towards completing a project within budget and time.

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APPENDIX

Appendix A – Revised gross floor areas

ITEM	DESCRIPTION	PREVIOUS	REVISED
		SCOPE (SM)	SCOPE (SM)
1	LOWER BASEMENT	1,675	1,497
2	MIDDLE BASEMENT	1,675	1,497
3	UPPER BASEMENT	1,675	1,497
4	GROUND FLOOR	1,148	930
5	FIRST FLOOR	1,145	884
6	SECOND FLOOR	788	544
7	THIRD FLOOR	. 831	580
8	FOURTH FLOOR	831	580
9	FIFTH FLOOR	831	580
10	SIXTH FLOOR	831	580
11	SEVENTH FLOOR	831	580
12	EIGHTH FLOOR	831	580
13	NINTH FLOOR	374	556
14	ROOF LEVEL	102	70
	TOTAL	13,568	10,955

ADDENDUM TO CONTRACT FOR PLOT 4, KYADONDO ROAD

2

Page 6 of 14



3804

AGREEMENT

SCHEDULE OF CONDITIONS AND OF BUILDING CONTRACT (WITH QUANTITIES)

between				
SAMA	HOLDINGS	UMITE	2	
and				
SEYAN	1 BROTHER	s ξ' τω.	(u) LJA.	

CAUTION:

The word "Architect" and the words "Quantity Surveyor" are prescribed and protected by Statute for the use of persons registered as such under the relevant Architects and Quantity Surveyors Acts.

If this document is used by other than such a registered person (Architect or Quantity Surveyor) the references appropriate thereto must be deleted or amended.

1991 Edition, with quantities.

Reprinted in July 1998

This form is published with the sanction of: The Architectural Association of Kenya.

The East Africa Institute of Architects.

The East African Section of the Institution of Structural Engineers The Kenya Association of Building and Civil Engineering Contrac

The Federation of Contractors' Association (East Africa).

The Uganda Society of Architects. Joint Building Council, Kenya.

25,000 /=



Appendix C – Letter of award of the contract



3rd March 2016

Our ref: SU.15.505 MC (GC) Pre contract

Seyani Brothers & Co. (U) Ltd P O Box 21745 Kampala

Attention: Mr. Manish Sevani

Dear Sir,

RE: PROPOSED COMMERCIAL BUILDING ON PLOT 4, KYADONDO ROAD, NAKASERO FOR SAMA HOLDINGS - BUILDING SHELL AND CORE

Letter of Award of Contract

Further to the negotiations that have taken place regarding the above captioned project, we are pleased to advise you that your offer of US\$ 10,813,670.19 (VAT inclusive) has been accepted and on behalf of the Client M/s Sama Holdings Ltd, wish to notify you of the Client's intent to appoint you to carry out the work defined in the tender documents and Bills of Quantities. The client may however redefine the final scope of work prior to finalization of the Contract that may affect the final contract sum.

The contract period shall be 104 weeks including both mobilization and construction. The Contract dates shall be as follows:

- a) Site handover and possession shall be 7th March 2016.
- b) Completion period shall be 5th March 2018.

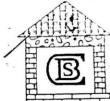
The contract shall be executed within Fourteen (14) days, and the Client/ Consultant shall finalise the details of the project and reserves the right to add/omit items based on the unit costs reflected in the tender documents.

To enable finalization of the Contract documentation, you are requested to submit the following documents within 7 days of receipt of this letter.

- a) Site set up plan / layout
- b) Health and Safety plan
- Performance Bonds
- Advance Payment Bond d)
- Contractor's All Risks Policy e)
- Worker's Compensation Policy (for this project).

PIUS MULI MAAK(A), MUSA + SUSAN ATAI MUSA + MICHAEL LORD MAAK(A), MAAT(A), RIBA + OSCAR OGUNDE M TITUS KIPSANG MAK(A) + JAGDISH RAI MARB.MAK(A).MAT(A) + MUTUA MUTUKU MAK(A)

SYMBION UGANDA LTD



GENERAL BUILDING & CIVIL ENGINEERING CONTRACTORS

P. O. BOX: 21745, PLOT: 1469, GGABA ROAD, NSAMBYA, KAMPALA, UGANDA TEL: (041) 4266142/4266218, (0755) 789003, FAX: (041) 4267097/4266142.

E-mail: sbcu@seyani.com, Web: www.seyani.com

Your ref:

Our ref: LPG/SSJ/SYMBION/SAMA-H/LOA/01 Date: 07 March 2016.

Symbion Uganda Ltd. Studio House, Bugolobi P.O. Box 7671, Kampala Uganda

Attention: Ms. Susan Atai

Dear Sir.

CONSTRUCTION OF COMMERCIAL BUILDING ON PLOT NO 4 KYADONDO ROAD NAKASERO FOR SAMA HOLDINGS- BUILDING SHELL AND CORE: ACCEPTANCE OF CONTRACT AWARD AND SUBMISSION OF WC AND PL

With reference to above captioned project, we refer to your letter ref: SU.15.505MC (GC) dated 3rd march 2016, we sincerely thank you and appreciate for your award of the contract for abov subject project.

We hereby confirm you, our acceptance of above contract.

As request we would like to submit you the following worker's compensation and public liability policies attached herewith for your kind perusal, acceptance and or comment if any.

- 1. Gold star insurance company Ltd-WC/GSI/000002/2010- Period 01-01-2016 to 31-12 2016
- 2. Gold star insurance company Ltd-WC/GSI/000002/2010- Period 01-01-2016 to 31-12

We hope above is in order and meets your requirement, however we are working on the othe necessary documents and shall be submitted to you in due course of time

Yours faithfully,

SEYANI BROTHERS & CO (U) LTD

an Pawar Contract Coordinator

Email:cc1.shcu@seyani.com

SYMBION UGANDA LTD

BOX 2

107d ★ mo.

0 9 MAR 2016

1 1 MAR 2016

DIRECTORS: PARBAT SIYANI (Managing), MANISH SIYANI (Bsc. Ecoh 23. SIYAN (in association with Parbat Siyani Construction Ltd, Nairobi Kenya)

O. BOX 29835, XAM Brothers & Co. (R) Ltd., Kigall, Rwanda and Seyani Brothers & Co. (T) Ltd. Tanzahia

Appendix E – Temporary stoppage of work on site



25th April 2016

Our ref: SU.15.505 MC (GC) Post contract

Seyani Brothers & Co. (U) Ltd P O Box 21745 Kampala

Attention: Mr. Manish Seyani

Dear Sir,

RE: PROPOSED COMMERCIAL BUILDING ON PLOT 4, KYADONDO ROAD, NAKASERO FOR SAMA HOLDINGS - BUILDING SHELL AND CORE

Temporary Stoppage of Works on Site

We make reference to the above project and following your discussions with M/s Sama Holdings Ltd, we have been instructed to confirm the mutual agreement reached between both parties, to suspend works on site as of Saturday 23rd April 2016.

The works have been temporarily stopped to allow the project be re-designed to suit the client's available budget. We shall in not more than eight (8) weeks revert back to you with the drawings of the revised Scheme and further instructions to resume work.

You are therefore in this duration advised not to carry out any further work regarding the project apart from maintaining security on site as well as stabilising the excavated ground. Please note that the contract is still in place and this is temporary stoppage. You are therefore advised that when work resumes, resources allocated to the project as well as the staff identified in the organogram should be made available to continue with the work.

The impact of the stoppage in regards to the contract particulars shall be dealt with in due course as per provisions of the contract.

PPius Muli Symbion Uganda Ltd

cc:

Sama Holdings Ltd Buildcost Associates Armstrong Consulting

GEM Engineering Symbion Uganda

Altn: Mr. Francis Twagirumukiza

Attn: Mr. Victor Odongo

Attn: Mr. Kenneth Magembe Attn: Mr. Richard Drakuma

Attn: Mr. Susan Atai / Mr. Joshua Odong

PM/m

NEO - BLEAK MAL HING - MICHAEL LEND . IN CHICA ANTUM + MORAN PAIN

SYMMON DIGARDA ILD 57UDED HOUSE, 5 BANDALI RISE, BUICO R. CL. IDOX FEFT KAMPIKA, UGANDA Tel: 0256 (II) 414 2511427919165 0256 (III) 312 266252, 757 281142 Mustale for the



GENERAL BUILDING & CIVIL ENGINEERING CONTRACTORS

Our ref: LPG/SSJ/SYMBION/SAMA-H/TSWS/09

P. G. BOX. 21745, PLOT: 1469. GGABA ROAD. NSAMBYA, KAMPALA, UGANDA TEL. (041) 4266142/4266218. (0755) 789003. FAX: (041) 4267097/4266142.

E-mail: sbcu@seyani.com, Web: www.seyani.com

Date: 28th April 2016.

Symbion Uganda Ltd. Studio House, Bugolobi P.O. Box 7671, Kampala, Uganda

Your ref:

Attn: Arch. Susan Atai / Arch. Joshua Odong

Dear Madam / Sir.

CONSTRUCTION OF COMMERCIAL BUILDING ON PLOT NO 4 KYADONDO ROAD, NAKASERO FOR SAMA RE: HOLDINGS-BUILDING SHELL AND CORE: Temporary Stoppage of Works on Site

With reference to above captioned project and subject, we refer to your letter ref: SU.15.505 MC (GC) dated 25th April 2016, as per your instruction we are in the mutual agreement to suspend the site to allow you to redesign the above project to suit the client's requirement and budget.

As the suspension of work is for some considerable period of eight (8) weeks, therefore we wish to notify you the following notable concems.

Firstly, all the work which have been executed and the materials delivered on site as of date, needs to be measured jointly for immediate certification & payment and record.

Secondly, as you are aware that the majority of excavation is completed and all the faces of excavation are exposed to the weather, due to the rainy season it is now prone to erosion. According to our program and the site progress we would have completed the one level of retaining wall in the course of two (2) weeks, which would have greatly reduce the scooping or collapse of soil on the critical areas. We therefore inform you that we shall not be liable for any collapse due to extended exposure to rain as a result of temporary stoppage of work and request you to get the consent or opinion of structural Engineer on the protection of excavated sides which are now exposed to the inclement weather for longer than expected and will also appreciate if an appropriate methodology and cost is firmely agreed to avoid any uncertainty.

> ...DIRECTORS: PARBAT SIYANI (Managing), MANISH SIYANI (Bac. Econ), J. SIYANI. (In association with Parbat Siyani Construction Ltd, Nairobi, Kenya) (Seyani Brothers & Co. (R) Ltd., Kigali, Rwanda and Seyani Brothers & Co. (T) Ltd., Tanzania)

APPENDIX G -Valuation summary No.18

PROPOSED COMMERCIAL DEVELOPMENT ON PLOT NO.4 KYADONDO ROAD, NAKASERO FOR SAMA HOLDINGS LIMITED - BUILDING SHELL AND CORE VALUATION NO.18 (SUMMARY) AS PER 5TH FEBRUARY, 2018

		×		MAIN SUMMARY					
BILL NO.	DESCRIPTION	CONTRACT	TOTAL (USS)	GROSS AMOUNT	TOTAL (USS)	PREVIOUS	TOTAL (USS)	NET AMOUNT	TOTAL (USS)
-	INSTRUCTIONS TO TENDERERS	0.00		0.00		0.00		0000	
7	GENERAL CONDITIONS OF CONTRACT	140,000.00		136,239.38		132,478.77		3,760.61	
3	PRELIMINARIES	193,270.42		179,518.49		175,430.07		4,088.42	
4	SPECIFICATIONS	0.00		0.00		0.00		0000	
\$	COMMERCIAL BLOCK	2,015,742.58		1,760,485.54		1,642,549.80		117,935.74	
9	EXTERNAL WORKS	217,424.77		95,724.88		95,452.28		272.60	
7	GATE HOUSE 1	11,152.39		10,7997.01		10,397.96		599.05	
œ	GATE HOUSE 2	11,253.76		11,644.81		11,644.81		0000	
6	ALUMINIUM	837,147.61		533,595.67		372,335.07		161,260.60	
10	SIGNAGE	20,370.00		000		0.00		0.00	
=	ELECTRICAL INSTALLATIONS	441,422.61		187,268.66		187,268.66		0.00	
12	MECHANICAL INSTALLATIONS	311,876.76		98,452.64		98,452.64		0.00	
13	MECHANICAL VENTILATION INSTALLATIONS	103,930.40		24,739.40		24,739.40		0.00	
41	LIFT INSTALLATIONS	107,271.83		000		0.00		000	
15	CLEANING CRADLE	122,220.00		0.00		0.00		0.00	
16	DAY WORKS	10,199.88		00'0		0.00		000	
	SUB-TOTAL 01		4,543,283.01		3,038,666.48	,	2,750,749.46	1	287,917.02
	ADD: VARIATIONS		0.00		6,030.80		6,030.80		0.00
	SUB-TOTAL 02		4,543,283.01		3,044,697.28	t.	2,756,780.26	1	287,917.02
/5	ADD: MATERIALS ON/OFF SITE		0.00		412,886.74		503,454.68		(90,567.94)
	SUB-TOTAL 03	ı	4,543,283.01	!	3,457,584.02	1	3,260,234.94	1	197,349.08
_	ADD: CONTINGENCIES 5%		227,164.15	5	0.00		0.00		0.00
	SUB-TOTAL 04	•	4,770,447.16	Io	3,457,584.02		3,260,234.94		197,349.08
201	LESS: LIMIT OF RETENTION (5% OF 4,770,447.16)		0.00		(238,522.36)		(238,522.36)		0.00
**	SUB-TOTAL 05		4,770,447.16	Io	3,219,061.66	J.	3,021,712.58		197,349.08
	ADD: VAT 18%		858,680.49	6	579,431.10		543,908.26		35,522.83
	TOTAL	•	5,629,127.65	In	3,798,492.76		3,565,620.85	1	. 232,871.91
						"		•	



APPENDIX H – Resumption of works

ADDENDUM TO CONTRACT AGREEMENT



22rd June 2016

Our ref: SU.15.505 MC (GC) Post contract

Seyani Brothers & Co. (U) Ltd

P O Box 21745 Kampala

Attention: Mr. Laxman Pawar

Dear Sir.

RE: PROPOSED COMMERCIAL BUILDING ON PLOT 4, KYADONDO ROAD, NAKASERO FOR SAMA HOLDINGS – BUILDING SHELL AND CORE

Temporary Stoppage and Resumption of Work

We refer to our letter of 25th April 2016 regarding instructions to you to suspend work on site to allow for a redesign of the project to suit the client's budget.

We note that the work was meant to be suspended from 23st April 2016 for a period of 8 weeks ending on 13st June 2016. Due to additional instructions from the client regarding key project parameters, this was not achieved owing to additional design requirements.

We wish to advise that we have now concluded the Re-design process and the work shall resume on site on Monday 27th June 2016. Please make the necessary arrangements to resume work as advised.

We shall have a mobilization meeting on site on Friday 24th June 2016 at 10,00am to discuss any pertinent issues as well as take stock of site conditions. By copy of this letter all consultants are requested to attend.

We are issuing you under a separate cover 2 sets of construction drawings to enable you start work. Please note that other details which do not affect the substructure shall follow in due course. Yours faithfully 101

Susan Atal Symbion Uganda Ltd

Sama Holdings Ltd Buildcost Associates Armstrong Consulting GEM Engineering

Attn: Mr. Francis Twagirumukiza

Attn: Mr. Victor Odongo
Attn: Mr. Kenneth Magembe
Attn: Mr. Richard Drakuma

Attn: Mr. Pius Muli / Mr. Joshua Odong

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ADDENDUM TO CONTRACT FOR PLOT 4, KYADONDO ROAD

Page 14 of 14

APPENDIX I - Addendum to the contract

ADDENDUM TO CONTRACT AGREEMENT

FURTHER TO AN AGREEMENT made on the 18TH day of MARCH 2016, between SAMA HOLDINGS LIMITED of P.O. Box 22590 KAMPALA UGANDA (hereinafter "the Employer"), of the one part, and SEYANI BROTHERS & CO.(U) LTD of P.O. Box 21745 KAMPALA UGANDA (hereinafter "the Contractor"), of the other part: for the CONSTRUCTION OF PROPOSED COMMERCIAL DEVELOPMENT ON PLOT No 4 KYADONDO ROAD, NAKASERO (hereinafter called "the Works"), The parties have agreed that the Contract be revised. Consequently;

The parties hereby agree as follows:

- In accordance with Clause 11(1) and (2), the Contract Sum is varied downwards by US\$ 1,940,441.48 (United States Dollars One Million, Nine Hundred and Forty Thousand, Four Hundred Forty One and Cents Forty Eight Only) from the Original Contract Sum of US\$ 7,569,569.13 (United States Dollars Seven Million, Five Hundred Sixty Nine Thousand, Five Hundred Sixty Nine and Cents Thirteen Only).
- The Revised Contract Sum shall therefore be US\$ 5,629,127.65 (United States
 Dollars Five Million, Six Hundred Twenty Nine Thousand, One Hundred
 Twenty Seven and Cents Sixty Five Only) VAT inclusive;
- In accordance with Clauses 21 and 23, the Original Contract Period of One Hundred and Four (104) weeks has been maintained. The Original Contract Completion date

ADDENDUM TO CONTRACT FOR PLOT 4, KYADONDO ROAD



\$

Page 4 of 14

APPENDIX J – Comparative cost analysis

A COMPARATIVE COST ANALYSIS - NOTES

PROPOSED COMMERCIAL DEVELOPMENT ON PLOT NO.4, KYADONDO ROAD NAKASERO, KAMPALA

The summary of the costs of the different stages is as below

ITEM	TEM DESCRIPTION	DATE	ESTIMATE (US\$) ESTIMATE BUILDING (US\$) TENAN SHELL & CORE FINISHES	=	TOTAL ESTIMATE (US\$)	TOTAL AREA (SM)	TENANT AREA (SM)	TOTAL TENANT COST/SM AREA (SM) AREA (SM) (BUILDING SHELL & CORE)	COST/SM (TENANT FINISHES)	TOTAL COST/SM
-	Revised Detailed Design Estimate	6th November, 2015 12,967,146.53	12,967,146.53	1,627,016.20	14,594,162.73	13,568		6,853 955.72	237.42	1,075.63
2	Detailed Design Estimate	23rd October, 2015 12,288,324.62		1,620,381.36	13,908,705.98	13,568		6,853 905.68	236.45	1,025.11
3	3 Scheme Design Estimate	21st August, 2015	11,651,122.54	1,696,326.92	13,347,449.46	13,568		6,853 858.72	247.53	983.74
4	4 Preliminary Design Estimate (Option A)	15th June, 2015	11,395,812.24	1,973,717.50	13,369,529.74	14,186		6,901 803.31	286.00	942.45

The difference between the Preliminary Design Estimate (Option A) and the Scheme Design Estimate is US\$. 22,080.28 (0.17%). The difference is marginal as the assumptions used in both cases were the same.

The difference between the Scheme Design Estimate and the Detailed Design Estimate is US\$. 561,256.32 (4.20%) and is due to the following

3.1 Additional Stainless Steel Railing in the basements.

Introduction of Fire Rated Doors at the Ducts and Stairs. 3.2

Granite wall tiles to toilets walls. 3.3 3.4 Fabric mirror glass to Lift Shaft Walls and Bulkheads to Shop fronts.

3.5 Introduction of glazed toilet doors, increased cladding and addition of floating beams.

The difference between the Detailed Design Estimate and the Revised Detailed Design Estimate is USS, 685,456.75 (4.93%) and is due to the following:

4.1 Additional Stainless Steel Railing at the terraces.

Introduction of feature walls at the lift lobbies.

Upgrade of the grante tiles to the floors and walls.

Change in type of glass to the Shop fronts.

The cladding of the boundary wall in granite in lieu of paint.

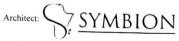
APPENDIX K – Revised BOQ summary page

	. MAIN SUMMARY		
ROPOSE	ED COMMERCIAL DEVELOPMENT ON PLOT NO.4 K HOLDINGS LIMITED - BUILDING SI	YADONDO RO HELL AND COI	DAD, NAKASERO FOR SA RE
BILL NO	DESCRIPTION	PAGE NO.	AMOUNT (US\$)
1	INSTRUCTIONS TO TENDERERS	18	NIL
2	GENERAL CONDITIONS OF CONTRACT	34	140,000.00
3	PRELIMINARIES	48	193,270.42
4	SPECIFICATIONS	50	0.00
5	COMMERCIAL BLOCK	86	2,015,742.58
6	EXTERNAL WORKS	110	217,424.77
7	GATE HOUSE 1	123	11,152.39
8	GATE HOUSE 2	138	11,253.76
9	ALUMINIUM	141	837,147.61
10	SIGNAGE	144	20,370.00
11	ELECTRICAL INSTALLATIONS	192	441,422.61
12	MECHANICAL INSTALLATIONS	215	311,876.76
13	MECHANICAL VENTILATION INSTALLATIONS	222	103,930.40
14	LIFT INSTALLATIONS	226	107,271.83
15	CLEANING CRADLE	229	122,220.00
16	DAY WORKS	235	10,199.88
	SUB-TOTAL	233	4,543,283.01
	ADD: CONTINGENCIES	5%	227,164.15
	SUB-TOTAL		4,770,447.16
	ADD: VAT	18%	
	TOTAL	1070	858,680.49
			5,629,127.65
	Employer Duning The	Maria	and.
ture of I			
iture or r	Employer	Signature of the	Contractor
		^	
ess:		Witness:)
		1	FARN JUNAL
		Sire	
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•••••	······································	Date:13	007 - 2016
			M/S

APPENDIX L –Invitation to tender

OSY ASSOCIATES

1 0 NOV 2015



Invitation

To Tender

Address: Studio House, Plot 5 Bandali Rise, Bugolobi. P.O. Box 7671, Kampala, Uganda.

File No:

Action

Job title: Office Development on Plot 4, Kyadondo Road Nasasoro, Kampala To: Cementers Limited

P.O. Box 22766, Kampala

Dear Sir.

Job No.: SU.15.505

Date: 9th November 2015

Further to your confirmation letter dated 5th November 2015, we attach herewith tender documents for Construction of an Office Building on Plot 4, Kyadondo Road, Kampala. In this regard, we enclose the following: -

Info

Volume 1 of 4 - Building Shell and Core

Volume 2 of 4 - Tenant Finishes

Volume 3 of 4 - General Specifications

Volume 4 of 4 Set of Production Drawings (Architectural, Structural and Mechanical & Electrical).

Soft copy of Volumes 1, 2, 3 and Architectural details on a CD.

Tenders will be returned as follows:

- A soft copy of all priced tenders on CD. (a)
- (b) Printed out hardcopies of tender documents Volume 1 and 2.
- (c) Volume 3 - General Specifications drawings.
- (d) Volume 4 - Set of drawings as issued to you.

The bidders are to note that the information received together with the tender documents is classified and should not be reproduced or distributed to third parties without prior approval from the consultants and client.

The site may be inspected by arrangement with Mr. Joshua Odong of Symbion (U) Ltd on Tel Nos. 0312 260252 / 0414 349065.

You are requested to check and confirm receipt of the attached documentation within two (2) days of today's date.

The Form of Tender should be completed and returned to our office complete with the information above (a - d) to arrive not later than 3.00 pm on Monday 30th November 2015. Tenders will be opened thereafter and Tenderers are allowed to attend.

Please acknowledge receipt of this letter together with the enclosures noted and confirm that you will submit a tender in accordance with these instructions.

DCOST ASSOCIA

Yours faithfully

SYMBION UGAN

Original to: Cementers Ltd.

Copies to: Sama Holdings Ltd √

Buildcost Associates √

Symbion Uganda √

32

APPENDIX M – Tender opening attendance register

<u>PROPOSED OFFICE</u> <u>DEVELOPMENT ON PLOT 4, KYADONDO ROAD NAKASERO, KAMPALA FOR SAMA HOLDINGS LIMITED.</u>

TENDER OPENING ATTENDANCE REGISTER

TENDERS OPENED AT: STUDIO HOUSE, PLOT 5 BANDALI RISE, BUGOLOBI.

TENDERS OPENED ON: MONDAY 30TH NOVEMBER 2015 AT 3:00 PM.

	NAME	ORGANISATION	TITLE	PHONE NO.	SIGNATURE
1.	NAMAKWA BOWITE	(M) Spiritables (M) LTA	Guanin Succept 0784044332	८२१ फा५५३३२	The last
2	MINIMA MOSES	P	2-8	878 8173t	The state of the s
69	SSE-Krasa JOHN NALVILYE SEYANI INT. CO LE	SEYANI INT. CO LE	Mc.	673622237	并
4	Cret. K.	CATIC	Tual Wook La	DIST GEORIA	国文学
ج.	AJMY PARATE	ROKO CONSTRUCTION CO.		0772-42PW	,
9	Angola LU	CHINA NANJING	Coordinate + 0703/18/18	8118118020-	いるのは
7.	Susan Atat	Commercian			\$
%	ANGUIPOZ EPANOS.	BULKGET	50	07192694	Care Co
9.	NALULE: ANCHEAL. DAMELAH	11	h	0)82666784	Birly
10.					_
11.	F				
12.	× *	•			

PROPOSED OFFICE DEVELOPMENT ON PLOT 4, KYADONDO ROAD NAKASERO, KAMPALA FOR SAMA HOLDINGS LIMITED - TENDER OPENING ATTENDANCE REGISTER

APPENDIX N – Arithmetic checks for tenders

	MAIN SUMMARY		M/S		
PROPO	SED COMMERCIAL DEVELOPMENT ON PLOT NO.4 SAMA HOLDINGS - BUILDING SHEI	KYADONDO LL AND COR	O ROAD, NAKASERO FOR E		
BILL NO	DESCRIPTION	PAGE NO.	AMOUNT (US\$)		
1	INSTRUCTIONS TO TENDERERS	19	NIL		
2	GENERAL CONDITIONS OF CONTRACT	35	257,000.00		
3	PRELIMINARIES	49	286,000.00		
4	SPECIFICATIONS	51			
5	COMMERCIAL BLOCK	86	5,710,182.59		
6	EXTERNAL WORKS	110	6 61,437.67		
7	GATE HOUSE 1	123	22,225.66		
8	GATE HOUSE 2	138	20,978.82		
9	ALUMINIUM WORKS AND CLADDING	152	1,413,341.96		
10	SIGNAGE	155	72,000.00		
11	ELECTRICAL INSTALLATIONS	206	1,230,429.40		
12	MECHANICAL INSTALLATIONS	229	816,792.80		
13	MECHANICAL VENTILATION INSTALLATIONS	236	413,420.70		
14	LIFT INSTALLATIONS	240	251,198.30		
15					
16	DAY WORKS	249	15,021.63		
	SUB-TOTAL		11,410,029.53		
	ADD: CONTINGENCIES	5%	570,501.48 570,500.03		
	SUB-TOTAL		-11,980,531.01		
	ADD: VAT 18%		11,980,500.64 2,156,495.58		
	TOTAL TO FORM OF TEMPEROX 2174		2, 156,490 · 10		
	/ 4: / 1		14, 136, 990.76		
gnature o	of Employer		he Contractor		
Vitness:	A OH * moo.in	Witness:	0.804 21745		
			campala.		
)ate:		Date: 36	THERE STORY		
4 KYADOI	ndo road (building_shell & core) - tender documents (\	NOTI WAY	(U) L7/s		

APPENDIX O – Tender evaluation report outline

PROPOSED COMMERCIAL DEVELOPMENT

ON

PLOT NO. 4, KYADONDO ROAD NAKASERO, KAMPALA

FOR

SAMA HOLDINGS LIMITED BUILDING SHELL AND CORE

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PLOT 4 KYADONDO ROAD - TENDER EVALUATION REPORT (BUILDING SHELL & CORE) - 2015.12.07

APPENDIX P - QS's tender evaluation report recommendation

7th December, 2015

729.15/15.07/FBA/fba

Symbion Uganda Ltd P.O. Box 7671, Kampala, Uganda

Dear Sir/Madam,

RE: <u>PROPOSED COMMERCIAL DEVELOPMENT ON PLOT 4, KYADONDO ROAD NAKASERO, KAMPALA FOR SAMA HOLDINGS LIMITED (BUILDING SHELL AND CORE) - TENDER EVALUATION REPORT</u>

Seven (7) bona fide tenders from selected tenderers were received by Monday 30th November, 2015 by 3:00 Pm and opened shortly in the presence of the project consultants and tenderers.

A Preliminary Examination was carried out for each of the tenders as detailed in item 2.7, Section 2.

Five (5) of the tenders were found to be substantially responsive to the tender requirements and therefore accepted for detailed evaluation. However Two (2) of the Seven (7) tenderers were considered for detailed evaluation on condition that they shall provide all outstanding information and clarification prior to negotiations and award.

Post-qualification Evaluation was carried out (see Section 3 of this report) and it revealed that Halcon Limited are not qualified for a project of this magnitude and complexity. Consequently, it has been recommended that they should not be considered for award of Contract.

In view of the fore-going (above), it is recommended that M/s Cementers Limited of P.O Box 22766, Kampala be awarded the Contract at their corrected tender sum of US\$ 11,820,185.47 (Eleven Million, Eight Hundred and Twenty Thousand, One Hundred and Eighty Five and Cents Forty Seven Only) including VAT and a construction period of Ninety Four (94) Calendar weeks subject to meeting the following requirements:

- (i) The tenderer submits the name of the second specialist sub-contractor for each trade as required in the tender documents as stated in item 2.7.6(b) of this report.
- (ii) The tenderer confirms that the items for which no rate has been entered are included in his price in accordance with clause 2/8(vii) of the General Conditions as stated in item 2.6.6(b) of this report.

PLOT 4 KYADONDO ROAD - TENDER EVALUATION REPORT (BUILDING SHELL & CORE) - 2015.12.07

3

APPENDIX Q - Contract documents outline

PROPOSED COMMERCIAL DEVELOPMENT ...

ON

PLOT NO. 4, KYADONDO ROAD NAKASERO, KAMPALA

FOR

SAMA HOLDINGS LIMITED

DOCUMENTS SUMMARY

VOLUME NO.

1 of 4:	Contract Agreement, Comprising of:-
ev Port	(i) Contract Agreement and Schedule of Conditions of Building Contract.
	(ii) Annexure to Schedule of Conditions of Contract.
	(iii) Letter of Award
	(iv) Letter of Acceptance of Award
	(v) - Negotiation Minutes.
	(vi) Alternative Product Schedules.
	(vii) Construction program for the Works.
	(viii) Contractors Methodology and Work Plan.
	(ix) Health and Safety Plan
	(x) Project Organisation Structure.
	(xi) Dust and Noise Mitigation Plan.
	(xii), Proposed Temporary Works and Equipment Layout Plan.
	(xii) Performance Bond.
	(xiv) Contractors All Risk Policy.
10	(xv) Workers Compensation Policy

- 2 of 4 Bills of Quantities for Building & Civil Engineering Works Building Shell & Core Comprising of:-
 - (i) Form of Tender.
 - (ii) Form of Performance Bond
 - (iii) Instructions to Tenderers.
 - (iv) General Conditions of Contract.
 - (v) Preliminaries.
 - (vi) Bills of Quantities (Building and Civil Engineering Works Building Shell & Core).

3 of 4: Specifications

4 of 4: Contract Drawings

DOCUMENTS SUMMARY PAGE

PLOT 4 KYADONDO ROAD - CONTRACT DOCUMENTS (VOL 1 OF 4)



APPENDIX R – Annexure to the schedule of conditions

ANNEXURE TO SCHEDULE OF CONDITIONS: COMMERCIAL DEVELOPMENT ON PLOT 4 KYADONDO ROAD Page 2/3

(b) The Contractor shall be responsible for design of the Temporary Works. The Architect's approval shall not alter the Contractor's responsibility for design of the Temporary Works. Where required, the Contractor shall obtain approval of third parties / concerned local authorities of the design of the Temporary Works.

B. Delete the following Sub-Clauses / Clauses:

- 20 Sub-Clauses 20.(B) and 20.(C) are deleted. The provisions of Clause 20.(A) shall apply.
- 31 Clause 31(2) is entirely deleted.
- 32 Clause 32 is entirely deleted since this is a Fixed Price Contract.

D. Amend the following Sub-Clauses as specified:

30(1) (a) In Clause 30(1)(a) amend the clause to state in part as follows:

"....and the Contractor shall on presenting any such certificate to the Employer, be entitled to payment thereof within 30 days from presentation...."

30(4) (b&c) In Clause 30(4) (b) and (c) amend the payment period to read 30(thirty) days instead of 14(fourteen) days."

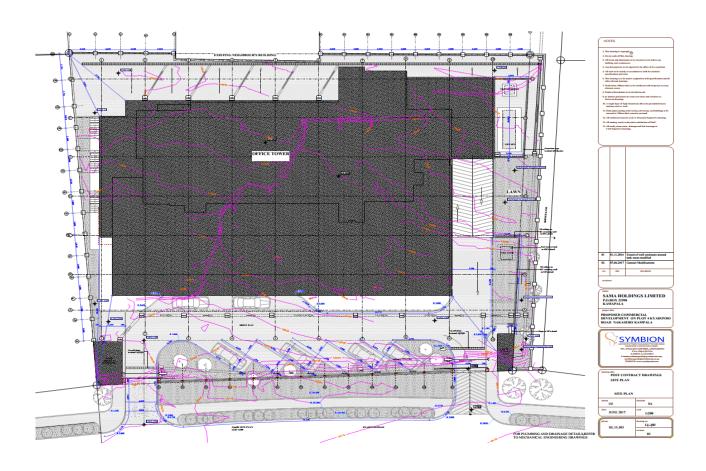
30(2) In Clause 30(2) on page 29, add at the end:

"PROVIDED always that the responsibility for the safe custody of the Works and Materials and goods delivered to the site for installation in the works shall remain with the Contractor until such time as the Employer takes possession of the Works after Practical Completion or part of the Works under Sectional Completion"

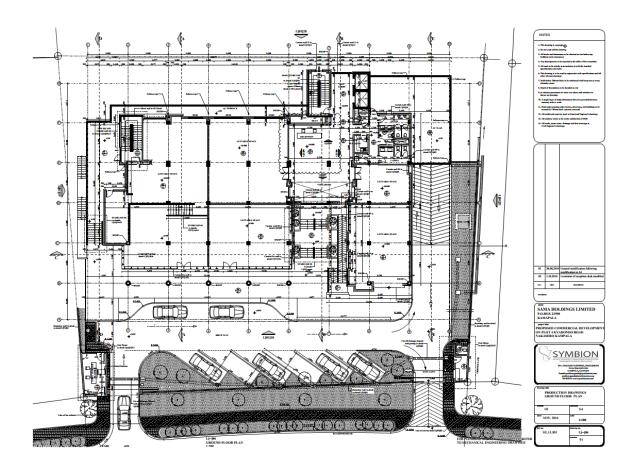




APPENDIX S – SP Site layout



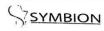
APPENDIX T – SP Ground floor layout



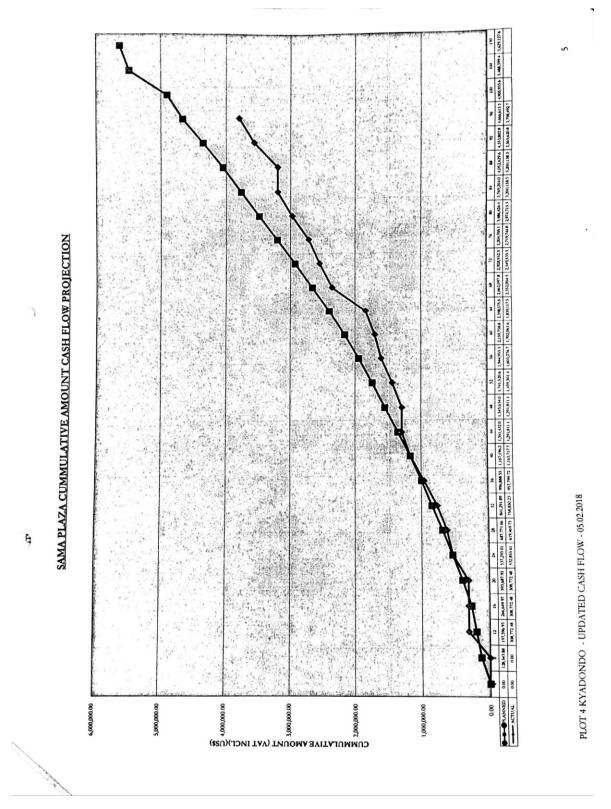
$\boldsymbol{APPENDIX~U-Minutes~for~site~meeting~No.5}$

Page 1 of 8

	PROJECT: Proposed Off SUBJECT: Minutes of S JOB NO.: SU.15.505	fice Development on Plot 4 ite Meeting No5.	Kyadondo Road,	Nakasero, Kampala	DATE: 25.10.2016 TIME: 10:00am LOCATION: Site
ЕМ	CONTENTS				ACTION
1.0	ATTENDANCE Mr. Joshua Odong Mr. Francis Anguyoz Ms. Racheal Nalule Mr. Magembe Kenneth Mr. Onen Paul Mr. Roy Leku Mr. Wepondi Stephen Mr. Pawar Laxman Mr. Narendra Mepani Mr. Jenti Kerai	COMPANY Symbion Uganda Buildcost Associates Buildcost Associates Armstrong GEM GEM CoW Seyani Brothers Seyani Brothers Seyani Brothers	TELEPHONE 0776581799 0779226994 0782879170 0772120836 0774194698 0773380368 0782879170 0755789046 0759101945 0755789035	EMAIL joshua.odong@symbion-int.co francis@buildcost.co.ug rachael@buildcost.co.ug kmagembe@armstrong.co.ug paul@gem-engineering.com roy@gem-engineering.com stephenwepondi@gmail.com ccl.sbcu@seyani.com cc7.sbcu@seyani.com	
	Mr. Toolit Michael Mr. Joackim C. Ogude Mr. Vinit Patel	Seyani Brothers Master Powers Pioneer Plumbers	0751516793 0753576976 0772735508	operationsug01@masterpowe info@pioneerplumb.co.ug	rs.com
	Apologies Ms. Susan Atai Mr. Bob Mwanjuji	Symbion Uganda Wagabaza & Co. Adv.	0751563258 0701662900	susan.atai@symbion-int.com bob@wagabazaadvocates.com	<u>n</u>
2.0	MINUTES OF PREVIO Minutes of site meeting No	US SITE MEETING o.4 were circulated to all par	rties.		All
2.1		s of previous site meeting No.4 was confirmed by all		d accurate record of matters	All
3.0		IEETINGS / INSPECTIO			
3.1		once a month every fourth egin by site inspection at 10 are scheduled for:		ionth at 10.00 am.	All
	Tuesday 22 nd November Tuesday 20 th December 2: Tuesday 24 th January 201 Tuesday 28 th February 20 Tuesday 28 th April 2017 Tuesday 25 th April 2017 Tuesday 23 rd May 2017 Tuesday 29 th June 2017 Tuesday 25 th July 2017 Tuesday 25 th July 2017 Tuesday 25 th September 2 Tuesday 25 th September 2 Tuesday 24 th October 201 Tuesday 28 th November 2 Tuesday 19 th December 2 Tuesday 3 rd January 201 Tuesday 3 rd January 201	016 7 17 7 0017 7 017			



APPENDIX V – Cash flow projection



APPENDIX W - Interim certificate No.18

sued By: SYMBION

Address: Studio House, 5 Bandali Rise, Bugolobi, P.O. Box 7671,

Kampala, Uganda

Employer: Sama Holding Ltd Address: P.O. Box 25590

Kampala.

Contractor: Seyani Brothers & Co. (U) Ltd Address: P O Box 21745, Kampala

Works: Proposed Office Development for Sama Holdings Ltd -

Building Shell and Core

Situated at: Plot 4, Kyadondo Road, Nakasero, Kampala.

ntract dated: 7th March 2016

Interim

Certificate

and Direction

Serial No: Eighteen (18)

Job reterence: SU.15.505

Interim Certificate No.: Eighteen (18)

Issue date: 9th February 2018

Valuation date: 5th February 2018

Contract Sum: US\$ 5,629,127.64 incl. of VAT

Original to Employer Copy to Quantity Surveyor Copy to Main Contractor

Less	Gross valuation of works Retention which may be retained by the Employer as detailed on the Staten	nent of	US\$	3,457,584.02
	Retention (5% x 4,770,447.16)	ient of	US\$	238,522.36
	S	ub-total	US\$	3,219,061.66
Less	Total amount stated as due in Interim Certificates previously issued up to ar	nd		
	including Interim Certificate No. 17		US\$	3,021,712.58
			100	197,349.08
Add:	: 18% VAT		US\$	35,522.83
ž.	Net amount for payment		US\$	232,871.91

We hereby certify that the amount of payment by the Employer to the Contractor on this Certificate Inclusive of VAT is US\$ 232,871.91 (in words) United States Dollars Two Hundred Thirty Two Thousand, Eight Hundred Seventy One and Ninenty One Cents only.



Note: The issue of this certificate is not for and shall not be taken as showing that any work or materials or goods or workmanship is or are accepted as conforming to description or being in accordance with The Contract.

Signed:

APPENDIX X – Practical Completion Certificate

Issued By: SYMBION

Address: Studio House, 5 Bandali Rise, Bugolobi, P.O. Box 7671,

Kampala, Uganda

Certificate of Partial Completion

Employer: Sama Holding Ltd

Address: P.O. Box 25590

Kampala.

Serial No: One (01)

Job reference: SU.15.505

Contractor: Seyani Brothers & Co. (U) Ltd

Address: P O Box 21745

Kampala

Issue date: 12th July 2018

Works: Proposed Office Development for Sama Building

Shell and Core

Situated at: Plot 4, Kyadondo Road, Nakasero, Kampala.

Contract dated: 7th March 2016

Under the terms of the above mentioned Contract, we certify that Partial Completion of the above works with the exception of;

- 1. Installation of Fire doors
- 2. Installation of toilet cubicle doors
- 3. Installation of door mat
- 4. Installing Tyre stops in basement parking areas
- 5. Installation of a portion of outstanding Grey cladding on exterior;

was achieved on:

Date: 30th June 2018

The Defects Liability Period will therefore end on:

Date: 30th December 2018.

Note: The issue of this certificate is not for and shall not be taken as showing that any work or materials or goods or workmanship is or are accepted as conforming to description or being in accordance with The Contract.

Signed:

Distribution:

Original to:

Sama Holdings Ltd √

Copies:

Buildcost Associates

Armstrong Consulting

GEM Engineering

Seyani Brothers

Symbion Uganda

$\label{eq:APPENDIXY-QS's evaluated quotation for window grilles} APPENDIXY-QS's evaluated quotation for window grilles$

ITEM	DESCRIPTION	Unit	SE	YANI'S QUO	TATION	CONSU	JLTANT'S EV	ALUATION	DIFFERE (SEYAN CONSULT	I'S -	REMARKS
			Qty	Rate (US\$)	Amount (US\$)		Rate (US\$)	Amount (US\$)	` '	Amount (US\$)	
	WINDOW GRILLS AT THE BASEMENT										
	PURPOSE MADE GRILLES: 100 x 50mm RHS framing with 16 x 16mm solid square bar; one coat red oxide primer; as per architect's drawing no. C(31)34										
1	Grille overall size 4000 x 1800mm high	NO	1	794.95	794.95	1	794.95	794.95	0.00	0.00	
2	Grille overall size 5100 x 1850mm high	NO	1	1,041.72	1,041.72	1	1,041.72	1,041.72	0.00	0.00	
3	Grille overall size 4550 x 1800mm high	NO	3	904.25	2,712.75	3	904.25	2,712.75	0.00	0.00	
4	Grille overall size 3100 x 1800mm high	NO	2	616.08	1,232.16	2	616.08	1,232.16	0.00	0.00	
	TOTAL				5,781.58			5,781.58		0.00	

APPENDIX Z – Architect's instruction No.11 (window grilles)

Issued By: SYMBION

Architect's

Address: Studio House, 5 Bandali Rise, Bugolobi, PO Box 7671,

Kampala, Uganda

Instruction

Employer: Sama Holdings Ltd

Address: P.O. Box 25590

Kampala.

Job Reference: SU.15.505

Instruction No: Eleven (11) Contractor: Seyani Brothers & Co. (U) Ltd

Address: P.O. Box 21745, Kampala

Issue Date: 28th November 2017

Works: Proposed Office Development for Sama Holdings Ltd

Situated at: Plot 4, Kyadondo Road, Nakasero, Kampala.

Sheet 1 of 1

Contract Dated: 7th March 2016

.
Hodge the terms of the above mentioned Contract, I/We issue the following instruction:

Under the terms of the above mentioned Contract, I/We issue the following instructi	on:	
	Office Use	: Approx. Costs
	Ushs Omit	Ushs Add
WINDOW GRILLS AT THE BASEMENT		
Add: Provide window grilles at the Basement as per the Quantity Surveyor's evaluated quotation attached.		5,781.58
Subtotal		5,781.58
OON (U) LIMITED ST		
Signed: TOTAL (Exclusive of VAT)		5,781.58
Amount of Contract Sum		
± Approximate value of previous Instruction		
<u>±</u> Approximate value of this Instruction		
Approximate adjusted total		

Distribution: Original to:

Copies to:

Seyani Brothers √

Sama Holdings √ **Buildcost Associates** √ Armstrong Consulting √ Symbion Uganda √

APPENDIX AA – Project variations

No.	Item	Contractor's claim	QS's evaluated	Remarks
		amount (US\$.)	amount (US\$.)	
1.	Work stoppage costs	8,461.25	6,030.80	Result of work stoppages to enable redesign
2.	Window grilles	4,047.11	4,047.11	Due to omission of the lighting system in the
				middle basement in lieu of natural lighting
3	Main entrance			Desired changed main entrance appearance
	granite			

APPENDIX AB - Contractor's request for extension of time



GENERAL BUILDING & CIVIL ENGINEERING CONTRACTORS

P. O. BOX: 21745, PLOT: 1469, GGABA ROAD, NSAMBYA, KAMPALA, UGANDA TEL: (041) 4266142/4266218, (0755) 789003, FAX: (041) 4267097/4266142, E-mail: <u>sbcu@seyani.com</u>, Web: <u>www.seyani.com</u>

Your ref;

RE:

Our ref: LPG/SSJ/SYMBION/SAMA-H/EOT-1 /69

Date: 25th January 2018.

2 9 JAN 2018

Symbion Uganda Ltd. Studio House, Bugolobi P.O. Box 7671, Kampala, Uganda

Attn: Arch. Susan Atai / Arch. Joshua Odong. Dear Madam / Sir,

CONSTRUCTION OF COMMERCIAL BUILDING ON PLOT NO 4 KYADONDO ROAD, NAKASERO FOR SAMA HOLDINGS-BUILDING SHELL AND CORE: Application of Extension of time no-1

With reference to above captioned project and subject, we refer to our letter LPG/ SSJ/SYMBION/SAMA-H/NOD/67 dated 8th January 2018 and contract clause no 23, we hereby write to inform you that the project will not be completing on 5th March 2018, following are delays which impacted the contract completion date.

- Delay due to client supplied tiles
- 2. Additional scope of executive toilet
- Additional scope of kalinga stone

Delay due to client supplied tiles: We refer to the approved work program whereby the tiles work was supposed to start by 9th June 2017, however the materials were arrived at site on 8th September 2017 resulted in substantial delay of 90days which critically delays due to this activity.

Additional scope of executive toilet: We refer to architect instruction on client request for provision of executive toilet which was a completed additional work to the above contract and thus have an impact to the above completion of the project.

Additional scope of kalinga stone: Based on the discussion and instruction about the additional work of kalinga stone we have placed an order to kalinga stone supplier i.e. M/s. Vertical world and according to them, the materials will be on site by 15 to 20th completion date and thus would not be possible to complete on or before original

The overall effective delays as of date for above explanation is 90day, and we therefore hereby apply for extension of contract by 70 days, we shall accelerate and try to recover the balance 20days from this extended time, now the completion of project is shifted from 5th March 2018 to 12th June 2018 with an addition cost implication to the project.

We are also experience the delay due to M/s. Aluciad Ltd curtain wall, shop front and column cladding work, according to our approved work program and the correspondence, the work scope for aluciad's are supposed to be completed at 25th January 2018, you the extend of delays upon receive of above materials under separate letter.

File No:	(Seyani Brothers & Co. (R) Li		RBAT SIYANI (Managing), MANISH SIYANI (Bac. Econ), J. SIYANI H Parbat Siyani Construction Ltd, Nairobi, Kenya) d., Kigali, Rwanda andSeyani Brothers & Co. (T) Ltd,		Tanzania)	
		FBA		* ;		

APPENDIX AC - Awarded time extension

f)	External Cladding works	 Still ongoing at about 95%. We were advised that the final batch of material have arrived in the country, some delivered on site and balance expected on site by 10th March 2018. Installation of this 2-3 weeks 	4-weeks
g)	Cleaning cradle	Materials are on site You have advised that the installation will take 3 weeks. The programme also indicates an additional 21 days for testing and commissioning. Putting the overall timeline at 6 weeks.	6-weeks
h)	Lift installation	 Still ongoing, at 90% According to work program, this should have been completed by 27th February 2018 	2-weeks
i)	Landscaping	 This has not yet started, and we advise that this be commissioned/started as soon as possible with the exception of area adjacent to the ramp. Civil works are 95% complete 	4-weeks
)	Granite cladding at Entrance	Ongoing; Granite installation is complete Installation of stainless steel strips to take 1 week	1-week
k)	Mechanical ventilation installation (final fixes)	Installation is ongoing.	2-weeks

Based on the above analysis, the critical path items involves the installation of doors that are estimated to take up to 8 weeks form our analysis but we urge the contractor use all means to reduce this delay. Other key items include works on ramp & garbage room (4.5 weeks) and cleaning cradle installation (6 weeks).

In view of the above and our detailed analysis, we wish to inform you that your request for extension of time by 70 days (10 weeks) is not granted. We hereby grant you extension of time by 8 calendar weeks based on the critical path items. The new completion and handover date will therefore be 30th April 2018. This extension of time is granted at no additional cost to either party.

Attached is the certificate of extension of time.

Symbion Uganda

Encl.

CC: Sama Holdings

Attn: Mr François Twagirimukiza / M/s. Wagabaza & Co. Advocates

Armstrong

Attn: Mr. Kenneth Magembe

Buildcost Associates GEM Engineering

Attn: Mr. Victor Odongo/Francis Anguyoz

Attn: Mr. Richard Drakuma

Symbion Uganda Ltd

Attn: Mr. Pius Muli / Mr. Joshua Odong

SA/nr

SYMBION

APPENDIX AD – Figures



Figure I showing concrete blinding to receive the raft foundation



Figure II showing ground floor slab preparation for casting



Figure III showing back filling around the retaining wall



Figure IV showing artistic impression of sama palza



Figure V showing finished sama plaza



Figure VI showing first floor corridor through the lettable space